

# How can higher education institutions (HEIs) further shape their digitalisation policy?



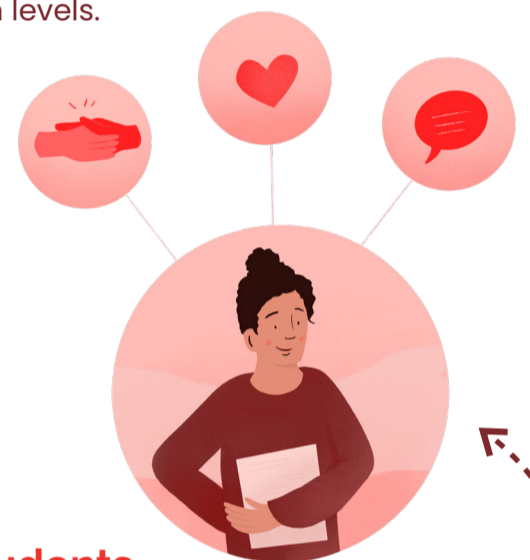
## Vision, Policy and Quality Assurance

- Develop a robust and solid long-term vision and strategy on digitalisation in higher education and align this vision with key national and EU policies.
- Recognise the importance of leadership in managing and implementing digitalisation. Involve all actors within the institution in developing the policy, and streamline the vision at various levels at the institution. A shared understanding of the digitalisation policy and cooperation in implementation should be the goal.
- Embed digitalisation in regular quality assurance systems and use existing frameworks at institutional, national and European levels.



## Skills and Digital Readiness

- Identify basic and advanced digital and self-regulating skills and competencies that students need to obtain during their studies.
- Measure and monitor 'digital readiness' of new students.
- Develop a targeted, planned system for the specialized professional development of educators and teaching staff and offer technical and didactic support and facilitate mutual exchange.



## Funding and Infrastructure

- Ensure that digital infrastructure is available for all actors in the higher education institutions.
- Administrative processes should be maximally digitalised, but pay attention to the administrative burden.



## Students

- Stimulate communication, commitment and participation of students in policy concerning digital or blended education.
- Pay attention to students' mental well-being, in particular in periods in which education is digital to a high extent, when the social cohesion and social contact are under pressure.



## Course & Curriculum Design

- Aim for a balanced and coherent blended curriculum and course design, in which technology is used in a well-considered way as a means to achieve the students' learning objectives and learning outcomes of the study programme(s).
- Ensure high-quality assessments and feedback in digital environments.

## Cooperation and Stakeholders.

- Strengthen and facilitate cooperation between HEIs. Explore the possibility of establishing a platform in which HEIs cooperate in digitalisation of higher education with support from the government.

